

Task Force on the
 Financial Future of New Castle County
 Hypothetical Scenarios
 General Fund 2008 - 2012

**Scenario "A"-Revenue Only Solution
 Exhaust Reserves-Raise Taxes Starting 2009**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Projected Deficit	-\$38.5	-\$47.8	-\$56.0	-\$64.3	-\$73.2
Exhaust Reserves	\$62.4	\$23.9	\$0.0	\$0.0	\$0.0
Tax Increase 2009		\$23.9	\$23.9	\$23.9	\$23.9
Tax Increase 2010			\$32.1	\$32.1	\$32.1
Tax Increase 2011				\$8.3	\$8.3
Tax Increase 2012					\$8.9
Balance	\$23.9	\$0.0	\$0.0	\$0.0	\$0.0
Tax Increase	0.0%	33.7%	35.3%	6.6%	6.7%
Average Unincorporated Bill \$ Increase	\$343.00	\$458.59	\$620.47	\$661.42	\$705.73
		\$115.59	\$161.88	\$40.95	\$44.31

Task Force on the
 Financial Future of New Castle County
 Hypothetical Scenarios
 General Fund 2008 - 2012

**Scenario "B"-Maintain Cap/Cut to Balance
 Exhaust Reserves-Raise Taxes 5% starting in 2008
 Reduce Budgets**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Projected Deficit	-\$38.5	-\$47.8	-\$56.0	-\$64.3	-\$73.2
Exhaust Reserves	\$62.4	\$27.4	\$0.0	\$0.0	\$0.0
Tax Increase 2008 - 5%	\$3.5	\$3.5	\$3.5	\$3.5	\$3.5
Tax Increase 2009 - 5%		\$3.8	\$3.8	\$3.8	\$3.8
Tax Increase 2010 - 5%			\$4.1	\$4.1	\$4.1
Tax Increase 2011 - 5%				\$4.4	\$4.4
Tax Increase 2012 - 5%					\$4.8
Budget Reductions Needed		\$13.1	\$44.6	\$48.5	\$52.6
Balance	\$27.4	\$0.0	\$0.0	\$0.0	\$0.0
Tax Increase	5.0%	5.0%	5.0%	5.0%	5.0%
Average Unincorporated Bill	\$360.15	\$378.15	\$397.06	\$416.92	\$437.76
\$ Increase	\$17.15	\$18.00	\$18.91	\$19.86	\$20.84

Task Force on the
Financial Future of New Castle County
Hypothetical Scenarios
General Fund 2008 - 2012

**Scenario "C"-Budget Cuts Only/No Tax Increases
Exhaust Reserves-No Tax Increase-Reduce Services**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Projected Deficit	-\$38.5	-\$47.8	-\$56.0	-\$64.3	-\$73.2
Exhaust Reserves	\$62.4	\$23.9	\$0.0	\$0.0	\$0.0
Eliminate 50% (198) Support Staff-HR,Maint,Finance,Law,Purch,Fleet		\$11.9	\$11.9	\$11.9	\$11.9
Reduce 50% (16) Code/Customer Saff		\$1.0	\$1.0	\$1.0	\$1.0
Reduce 25% (30) Land Use Staff		\$1.8	\$1.8	\$1.8	\$1.8
Reduce 20% (30) Row Office Staff		\$0.7	\$0.7	\$0.7	\$0.7
Reduce 100% Vol. Fire Funding		\$3.5	\$3.5	\$3.5	\$3.5
Reduce 50%/100% (2010) Contractual Library Funding		\$1.4	\$2.8	\$2.8	\$2.8
Eliminate Community Governing Office		\$0.7	\$0.7	\$0.7	\$0.7
Eliminate Redevelopment Office-(2010)		\$0.0	\$0.3	\$0.3	\$0.3
Eliminate Executive Contingency		\$0.5	\$0.5	\$0.5	\$0.5
Close Rockwood Museum & Visitor Center		\$1.0	\$1.0	\$1.0	\$1.0
Close Carousel		\$1.4	\$1.4	\$1.4	\$1.4
Eliminate Dept of Community Services			\$16.3	\$16.3	\$16.3
Reduce 20% (74) Police Officers			\$7.4	\$7.4	\$7.4
Eliminate One Paramedic Station			\$1.3	\$1.3	\$1.3
Reduce 25% (18) 911 Center Staffing			\$1.1	\$1.1	\$1.1
Reduce Capital Spending/Bond Issues			\$2.0	\$2.0	\$2.0
Pension Contribution 5% to 10% (2010)			\$2.3	\$2.3	\$2.3
Employees Pay 50% of Total Healthcare Cost (2011)				\$8.0	\$8.0
Eliminate Ethics Commission				\$0.1	\$0.2
Eliminate Emergency Management Office				\$0.2	\$0.2
Eliminate Department of Land Use					\$8.8
Balance	\$23.9	\$0.0	\$0.0	\$0.0	\$0.0
Tax Increase	0.0%	0.0%	0.0%	0.0%	0.0%
Average Unincorporated Bill	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
\$ Increase		\$0.00	\$0.00	\$0.00	\$0.00

Task Force on the
Financial Future of New Castle County
Hypothetical Scenarios
General Fund 2008 - 2012

**Scenario "D"- Revenue/Fees/Cuts
Exhaust Reserves-Raise Taxes 9.9%in 2008-2010-2012
Raise Fees/Reduce Budgets**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Projected Deficit	-\$38.5	-\$47.8	-\$56.0	-\$64.3	-\$73.2
Exhaust Reserves	\$62.4	\$43.5	\$20.2	\$12.6	\$5.3
Tax Increase 2008 - 9.9%	\$7.0	\$7.0	\$7.0	\$7.0	\$7.0
Tax Increase 2009 - 0%		\$0.0	\$0.0	\$0.0	\$0.0
Tax Increase 2010 - 9.9%			\$7.7	\$7.7	\$7.7
Tax Increase 2011 - 0%				\$0.0	\$0.0
Tax Increase 2012 - 9.9%					\$8.4
Revenues: 911 Fee Increase plus Cell Phone Fee	\$3.0	\$3.2	\$3.3	\$3.5	\$3.6
Revenues: Lodging Tax	\$1.5	\$1.5	\$1.6	\$1.7	\$1.7
Revenues: Fee Package (fee alignment with services)	\$3.0	\$3.0	\$3.1	\$3.2	\$3.3
Revenues: First Time Home Buyer Cap	\$0.4	\$0.4	\$0.5	\$0.5	\$0.5
Revenues: Return Paramedic Reimbursement to 50% or Billing	\$0.9	\$0.9	\$1.0	\$1.0	\$1.1
Expenditures : Reduce 30 positions annually (150 total over 5 yrs)	\$1.8	\$3.8	\$5.9	\$8.2	\$9.9
Expenditures : Reduce annual salary increase to 1.5%	\$1.0	\$2.0	\$2.1	\$2.4	\$2.7
Expenditures : Employee Pension Contribution 5% to 7%	\$1.0	\$1.1	\$1.1	\$1.2	\$1.4
Expenditures: Merit Increase at 2.5%		\$0.7	\$0.7	\$0.8	\$0.8
Expenditures: Eliminate Community Governing Office		\$0.7	\$0.7	\$0.7	\$0.7
Expenditures: Eliminate Mounted Patrol Unit		\$0.2	\$0.2	\$0.2	\$0.2
Expenditures: Eliminate Redevelopment Office-(2010)			\$0.3	\$0.3	\$0.3
Expenditures: Employees Pay 50% of Total Healthcare Cost (2010)			\$8.0	\$8.0	\$8.0
Expenditures: Reduce 50%/100% (2011) Vol. Fire Funding			\$1.8	\$3.4	\$3.4
Expenditures: Reduce 50%/100% (2011) Contractual Library Funding			\$1.4	\$2.8	\$2.8
Expenditures: Reduce Capital Spending/Bond Issues			\$2.0	\$2.0	\$2.0
Expenditures : Close Rockwood Museum & Visitor Center				\$1.0	\$1.0
Expenditures : Close Carousel				\$1.4	\$1.4
Balance	\$43.5	\$20.2	\$12.6	\$5.3	\$0.0
Tax Increase	9.9%	0.0%	9.9%	0.0%	9.9%
Average Unincorporated Bill	\$376.95	\$376.95	\$414.27	\$414.27	\$455.28
\$ Increase	33.95	0.00	37.32	0.00	41.01